

---

---

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 8-K**

**CURRENT REPORT  
Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934**

**Date of Report (Date of earliest event reported): April 27, 2023**

**Sun Country Airlines Holdings, Inc.**  
(Exact name of Registrant as specified in its charter)

**Delaware**  
(State of  
Incorporation)

**001-40217**  
(Commission  
File Number)

**82-4092570**  
(I.R.S. Employer  
Identification No.)

**2005 Cargo Road**

**Minneapolis, Minnesota**  
(Address of principal executive offices)

**55450**  
(Zip Code)

**(651) 681-3900**  
(Registrant's telephone number, including area code)

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the Registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class                      | Trading<br>Symbol(s) | Name of each exchange<br>on which registered |
|--|----------------------|--|
| Common Stock, par value \$0.01 per share | SNCY                 | The Nasdaq Stock Market LLC                  |

Indicate by check mark whether the Registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).

Emerging growth company

If an emerging growth company, indicate by check mark if the Registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

---

---

**Item 2.02 Results of Operations and Financial Condition.**

On April 27, 2023, Sun Country Airlines Holdings, Inc. issued a press release announcing its financial results for the fiscal quarter ended March 31, 2023. A copy of the press release is attached hereto as Exhibit 99.1 and incorporated by reference herein.

The information contained in this Item 2.02, including Exhibit 99.1 attached hereto, shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act of 1934, as amended, regardless of any general incorporation language in such filings, unless expressly incorporated by specific reference in such filing.

**Item 9.01 Financial Statements and Exhibits.**

(d) *Exhibits.*

| <b>Exhibit No.</b>   | <b>Description</b>  |
|----------------------|---|
| <a href="#">99.1</a> | <a href="#">Press release, dated April 27, 2023</a>                         |
| 104                  | Cover Page Interactive Data File (embedded within the Inline XBRL document) |

---

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: April 27, 2023

**Sun Country Airlines Holdings, Inc.**

By: /s/ Erin Rose Neale

Name: Erin Rose Neale

Title: Senior Vice President, General Counsel and Secretary

## Sun Country Airlines Reports First Quarter 2023 Results

Revenue of \$294 million, Sun Country's highest on record<sup>(1)</sup>

GAAP diluted EPS of \$0.64 and operating income of \$56 million, Sun Country's highest on record<sup>(1)</sup>

Adj. diluted EPS of \$0.68<sup>(2)</sup> and adjusted operating income of \$58 million<sup>(2)</sup>, Sun Country's highest on record<sup>(1)</sup>

MINNEAPOLIS, April 27, 2023. Sun Country Airlines Holdings, Inc. ("Sun Country Airlines," "Sun Country," the "Company") (NASDAQ: **SNCY**) today reported financial results for its first quarter ended March 31, 2023.

"Sun Country's unique, diversified business model continues to deliver strong results," said Jude Bricker, Chief Executive Officer of Sun Country. "The revenue environment remains resilient, as we saw a 20.8% increase in total average fare and a gain of 8.6 percentage points in load factor in the first quarter versus 2022. This demand strength helped deliver a first quarter GAAP operating income margin of 19.0% and an adjusted operating income margin of 19.9%<sup>(2)</sup>, easily exceeding the first quarter of last year by over 9 percentage points. We delivered these outstanding results despite a winter season at our Minneapolis-St. Paul base that was the third snowiest on record. I want to thank our dedicated team of employees for their extraordinary efforts this winter."

### Overview of First Quarter

| (unaudited) (in millions, except per share amounts) | Three Months Ended March 31, |          | % Change |
|---|------------------------------|----------|----------|
|   | 2023                         | 2022     |          |
| Total Operating Revenue                             | \$ 294.1                     | \$ 226.5 | 29.8     |
| Operating Income                                    | 55.8                         | 21.8     | 155.5    |
| Income Before Income Tax                            | 49.7                         | 6.4      | 674.0    |
| Net Income  | 38.3                         | 3.6      | 953.8    |
| Diluted earnings per share                          | \$ 0.64                      | \$ 0.06  | 966.7    |

| (unaudited) (in millions, except per share amounts) | Three Months Ended March 31, |         | % Change |
|---|------------------------------|---------|----------|
|   | 2023                         | 2022    |          |
| Adjusted Operating Income <sup>(2)</sup>            | \$ 58.5                      | \$ 22.8 | 156.9    |
| Adjusted Income Before Income Tax <sup>(2)</sup>    | 52.5                         | 15.7    | 234.6    |
| Adjusted Net Income <sup>(2)</sup>                  | 40.4                         | 12.3    | 227.6    |
| Adjusted diluted earnings per share <sup>(2)</sup>  | \$ 0.68                      | \$ 0.20 | 240.0    |

For the quarter ended March 31, 2023, Sun Country reported net income of \$38 million and income before income tax of \$50 million, on \$294 million of revenue. Adjusted income before income tax for the quarter was \$53 million<sup>(2)</sup>. GAAP operating income during the quarter was \$56 million, while adjusted operating income was \$58 million<sup>(2)</sup>.

"We continue to see strength across our scheduled service, charter and cargo businesses," said Dave Davis, President and Chief Financial Officer. "Total revenue was up nearly 30% year-over-year, with Scheduled Service TRASM<sup>(3)</sup> up 34.7% and TRASM<sup>(4)</sup>, including charter revenue, up 30.6% versus the first quarter of 2022. GAAP operating income increased 155% while adjusted operating income was up 157% year-over-year, generating a GAAP operating margin of 19.0% and an adjusted operating income margin of nearly 20% in our seasonally strongest quarter. During the first quarter, our unit costs were negatively impacted by decreased aircraft utilization levels. In the second quarter, we expect total block hour growth of at least 11% versus last year, and pressure on non-fuel CASM should ease during the year. We are also excited to have acquired five 737-900ER aircraft which are currently on lease to Oman Air. We will obtain the lease revenue from Oman Air until the expiration of the leases and the aircraft are delivered to us beginning in late 2024 and continuing through 2025. The 737-900ER is a new fleet variant for Sun Country and we expect it to create new opportunities for our network."

## Notable Highlights

- As of early April, the Company acquired five 737-900ER aircraft which are currently on lease to Oman Air. The aircraft will remain on lease to Oman Air until the leases expire in late 2024 and through 2025. Sun Country will take delivery of one aircraft in late 2024 and the other four throughout 2025.
- Extended the flight schedule through December 2023 to include 120 routes serving 90 airports.
- The Company repurchased 750,000 shares at a price of \$19.75 from the underwriters of the Apollo Global Management secondary offering. The Company also completed its \$25 million accelerated share repurchase program resulting in the repurchase of 480,932 additional shares. It still has \$10.2 million authorized by the board of directors available for share repurchases.
- Named Jennifer Vogel as chair of the board of directors, the Company's first female chairperson. She oversees a diverse board that is comprised of 50% women.

## Capacity

System block hours flown during the first quarter of 2023 grew by 3.8% year over year. Cargo and charter block hours grew 5.2% and 32.9% respectively year over year, as more Amazon aircraft were available to fly and our contract charter business continues to expand. Scheduled service flying declined by 2.2% year over year and is expected to resume year over year growth in the second quarter.

Charter block hours under long-term contracts comprised 81% of the total charter flying performed in the first quarter of 2023. As the Company begins to normalize its aircraft utilization, it intends to pursue more ad-hoc charter flying.

## Revenue

For the first quarter of 2023, the Company reported total revenue of \$294 million, which was 29.8% more than the first quarter of 2022. The Company's scheduled service TRASM<sup>(3)</sup> of 13.8 cents in the first quarter of 2023 increased 34.7% year over year while scheduled service ASMs decreased 3.5%. The first quarter 2023 average total fare of \$221 exceeded first quarter 2022 by 20.8% and included strong average ancillary revenue per passenger of \$69. In the first quarter of 2023, the Company's charter service revenue was \$46 million, an increase of 40.5% year over year. On a rate basis, first quarter 2023 charter revenue per block hour was 5.7% higher than the rate in the first quarter of 2022.

In the first quarter of 2023, cargo revenue was \$23 million, a 11.0% increase versus the first quarter of 2022. The variance was primarily driven by a 5.2% increase in block hours and the annual rate escalation which went into effect in mid-December 2022.

## Cost

For the first quarter of 2023, total GAAP operating expenses increased 16.4% year over year, primarily due to a 12.0% increase in aircraft fuel expense and a 26.5% increase in salaries, wages, and benefits compared to first quarter 2022. Adjusted CASM<sup>(5)</sup> in the first quarter increased 14.3% versus the first quarter 2022 on a decrease in daily aircraft utilization of 15.1% for the same period.

## Balance Sheet and Liquidity

Total liquidity<sup>(7)</sup> was \$262 million on March 31, 2023, while the Company's net debt<sup>(6)</sup> was \$449 million.

| (in millions)                                    | March 31, 2023 |       | December 31, 2022 |       |
|--|----------------|-------|-------------------|-------|
|  | (Unaudited)    |       |                   |       |
| Cash and Cash Equivalents                        | \$             | 71.6  | \$                | 92.1  |
| Available-for-Sale Securities                    |                | 165.3 |                   | 172.6 |
| Amount Available Under Revolving Credit Facility |                | 24.7  |                   | 24.7  |
| Total Liquidity                                  | \$             | 261.6 | \$                | 289.4 |

| (in millions)                          | March 31, 2023 |       | December 31, 2022 |       |
|--|----------------|-------|-------------------|-------|
|  | (Unaudited)    |       |                   |       |
| Total Debt, net                        | \$             | 412.3 | \$                | 352.2 |
| Finance Lease Obligations              |                | 247.0 |                   | 251.3 |
| Operating Lease Obligations            |                | 26.1  |                   | 26.1  |
| Total Debt, net, and Lease Obligations |                | 685.4 |                   | 629.6 |
| Cash and Cash Equivalents              |                | 71.6  |                   | 92.1  |
| Available-for-Sale Securities          |                | 165.3 |                   | 172.6 |
| Net Debt                               | \$             | 448.5 | \$                | 364.9 |

## Fleet

As of March 31, 2023, the Company had 42 aircraft in its passenger service fleet, operated 12 freighter aircraft in its cargo operation, and had three aircraft held for operating lease.

## Guidance for Second Quarter 2023

|                                      | Q2 2023        | H/(L) vs Q2 2022 |
|--------------------------------------|----------------|------------------|
| Total revenue - millions             | \$255 to \$265 | 16% to 21%       |
| Economic fuel cost per gallon        | \$2.85         | (35%)            |
| Operating income margin - percentage | 11% to 16%     | 9pp to 14pp      |
| Effective tax rate                   | 23%            |                  |
| Total system block hours - thousands | 34 to 35       | 11% to 14%       |

## Conference Call & Webcast Details

Sun Country Airlines will host a conference call to discuss its first quarter 2023 results at 8:30 a.m. Eastern Time on Friday, April 28, 2023. A live broadcast of the conference call will be available via the investor relations section of Sun Country Airlines' website at <https://ir.suncountry.com/news-events/events-and-presentations>. The online replay will be available on the same website approximately one hour after the call.

## About Sun Country Airlines

Sun Country Airlines is a new breed of hybrid low-cost air carrier that dynamically deploys shared resources across our synergistic scheduled service, charter and cargo businesses. Based in Minnesota, we focus on serving leisure and visiting friends and relatives ("VFR") passengers and charter customers and providing cargo services, with flights throughout the United States and to destinations in Mexico, Central America, Canada, and the Caribbean.

## End Notes

- 1 - Records begin in January 2017
- 2 - See additional details, including reconciliations to the most comparable GAAP measures, in the section titled "Non-GAAP financial measures"
- 3 - Scheduled service TRASM = scheduled service revenue + ancillary revenue + other revenue / scheduled service ASMs
- 4 - Total system TRASM = total revenue – cargo revenue / system ASMs
- 5 - Adjusted CASM is a non-GAAP measure derived from CASM by excluding fuel costs, non-cash management stock compensation expense, costs arising from its cargo operations (began in 2020 when the Company launched cargo operations), certain commissions, and other costs of selling its vacations product from this measure. See table titled "Reconciliation of CASM to Adjusted CASM"
- 6 - Net debt = current portion of long-term debt + long-term debt + finance lease obligations + operating lease obligations – cash and cash equivalents - Available-for-Sale Securities
- 7 - Total liquidity = cash and cash equivalents + available-for-sale securities + amount available under revolver

## **Contacts**

### **Investor Relations**

Chris Allen  
651-681-4810  
[IR@suncountry.com](mailto:IR@suncountry.com)

### **Media**

Wendy Burt  
651-900-8400  
[mediarelations@suncountry.com](mailto:mediarelations@suncountry.com)

## Forward Looking Statements

This press release contains forward-looking statements, which involve risks and uncertainties. These forward-looking statements are generally identified by the use of forward-looking terminology, including the terms “anticipate,” “believe,” “continue,” “could,” “estimate,” “expect,” “intend,” “likely,” “may,” “plan,” “possible,” “potential,” “predict,” “project,” “should,” “target,” “will,” “would” and, in each case, their negative or other various or comparable terminology. All statements other than statements of historical facts contained in this press release, including statements regarding our strategy, future operations, future financial position, future revenue, projected costs, prospects, plans, objectives of management, and expected market growth are forward-looking statements. The forward-looking statements are relating to:

- our strategy, outlook and growth prospects;
- our operational and financial targets and dividend policy;
- general economic trends and trends in the industry and markets;
- potential repurchases of our common stock; and
- the competitive environment in which we operate.

These statements involve known and unknown risks, uncertainties and other important factors that may cause our actual results, performance, or achievements to be materially different from any future results, performance, or achievements expressed or implied by the forward-looking statements.

These forward-looking statements reflect our views with respect to future events as of the date of this press release and are based on assumptions and subject to risks and uncertainties. Given these uncertainties, you should not place undue reliance on these forward-looking statements. These forward-looking statements represent our estimates and assumptions only as of the date of this press release and, except as required by law, we undertake no obligation to update or review publicly any forward-looking statements, whether as a result of new information, future events or otherwise after the date of this press release. We anticipate that subsequent events and developments will cause our views to change. You should read this press release completely and with the understanding that our actual future results may be materially different from what we expect. Our forward-looking statements do not reflect the potential impact of any future acquisitions, mergers, dispositions, joint ventures, or investments we may undertake. We qualify all of our forward-looking statements by these cautionary statements. Additional information concerning certain factors is contained in the Company’s Securities and Exchange Commission filings, including but not limited to the Company’s Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, and Current Reports on Form 8-K.

## Non-GAAP Financial Measures

We sometimes use information that is derived from the Consolidated Financial Statements, but that is not presented in accordance with GAAP. We believe these non-GAAP measures provide a meaningful comparison of our results to others in the airline industry and our prior year results. Investors should consider these non-GAAP financial measures in addition to, and not as a substitute for, our financial performance measures prepared in accordance with GAAP. Further, our non-GAAP information may be different from the non-GAAP information provided by other companies. We believe certain charges included in our operating expenses on a GAAP basis make it difficult to compare our current period results to prior periods as well as future periods and guidance. The tables below show a reconciliation of non-GAAP financial measures used in this document to the most directly comparable GAAP financial measures.



**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(Dollars in thousands, except per share amounts)  
(Unaudited)

|   | Three Months Ended March 31, |            |          |
|---|------------------------------|------------|----------|
|   | 2023                         | 2022       | % Change |
| <b>Operating Revenues:</b>                          |                              |            |          |
| Scheduled Service                                   | \$ 152,657                   | \$ 124,068 | 23.0     |
| Charter Service                                     | 46,187                       | 32,879     | 40.5     |
| Ancillary   | 68,425                       | 45,086     | 51.8     |
| Passenger   | 267,269                      | 202,033    | 32.3     |
| Cargo   | 23,361                       | 21,053     | 11.0     |
| Other   | 3,485                        | 3,439      | 1.3      |
| Total Operating Revenue                             | 294,115                      | 226,525    | 29.8     |
| <b>Operating Expenses:</b>                          |                              |            |          |
| Aircraft Fuel                                       | 72,290                       | 64,544     | 12.0     |
| Salaries, Wages, and Benefits                       | 75,430                       | 59,617     | 26.5     |
| Aircraft Rent                                       | 1,480                        | 3,186      | (53.5)   |
| Maintenance   | 13,039                       | 11,995     | 8.7      |
| Sales and Marketing                                 | 9,929                        | 8,628      | 15.1     |
| Depreciation and Amortization                       | 19,460                       | 15,328     | 27.0     |
| Ground Handling                                     | 11,038                       | 7,958      | 38.7     |
| Landing Fees and Airport Rent                       | 12,051                       | 10,286     | 17.2     |
| Other Operating, net                                | 23,615                       | 23,150     | 2.0      |
| Total Operating Expenses                            | 238,332                      | 204,692    | 16.4     |
| Operating Income                                    | 55,783                       | 21,833     | 155.5    |
| <b>Non-operating Income (Expense):</b>              |                              |            |          |
| Interest Income                                     | 2,741                        | 24         | NM       |
| Interest Expense                                    | (8,630)                      | (8,562)    | 0.8      |
| Other, net  | (212)                        | (6,876)    | (96.9)   |
| Total Non-operating Expense, net                    | (6,101)                      | (15,414)   | (60.4)   |
| Income before Income Tax                            | 49,682                       | 6,419      | 674.0    |
| Income Tax Expense                                  | 11,354                       | 2,782      | 308.1    |
| Net Income  | \$ 38,328                    | \$ 3,637   | 953.8    |
| <b>Net Income per share to common stockholders:</b> |                              |            |          |
| Basic   | \$ 0.68                      | \$ 0.06    | 1033.3   |
| Diluted   | \$ 0.64                      | \$ 0.06    | 966.7    |
| <b>Shares used for computation:</b>                 |                              |            |          |
| Basic   | 56,630,656                   | 57,907,655 | (2.2)    |
| Diluted   | 59,535,045                   | 61,731,942 | (3.6)    |

"NM" stands for not meaningful

## KEY OPERATING STATISTICS

The following table presents key operating statistics and metrics for the three months ended March 31, 2023 and 2022.

|  | Three Months Ended March 31, |           | % Change |
|--|------------------------------|-----------|----------|
|  | 2023                         | 2022      |          |
| <b>Scheduled Service Statistics:</b>                 |                              |           |          |
| Revenue passenger miles (RPMs) – thousands           | 1,432,131                    | 1,338,459 | 7.0      |
| Available seat miles (ASMs) – thousands              | 1,625,728                    | 1,684,532 | (3.5)    |
| Load factor  | 88.1%                        | 79.5%     | 8.6      |
| Revenue passengers carried                           | 998,238                      | 922,652   | 8.2      |
| Departures   | 6,177                        | 6,227     | (0.8)    |
| Block hours  | 21,941                       | 22,433    | (2.2)    |
| Scheduled service TRASM <sup>(1)</sup> - cents       | 13.81                        | 10.25     | 34.7     |
| Average base fare per passenger                      | \$ 152.93                    | \$ 134.47 | 13.7     |
| Ancillary revenue per passenger                      | \$ 68.55                     | \$ 48.87  | 40.3     |
| Fuel gallons - thousands                             | 17,383                       | 17,401    | (0.1)    |
| <b>Charter Statistics:</b>                           |                              |           |          |
| Departures   | 2,369                        | 1,620     | 46.2     |
| Block hours  | 5,054                        | 3,804     | 32.9     |
| Available seats miles (ASMs) - thousands             | 301,913                      | 235,705   | 28.1     |
| Fuel gallons - thousands                             | 3,526                        | 2,758     | 27.8     |
| <b>Cargo Statistics:</b>                             |                              |           |          |
| Departures   | 3,027                        | 2,574     | 17.6     |
| Block hours  | 7,776                        | 7,390     | 5.2      |
| <b>Total System Statistics:</b>                      |                              |           |          |
| Average passenger aircraft                           | 41.3                         | 34.1      | 21.1     |
| Passenger aircraft – end of period                   | 42                           | 38        | 10.5     |
| Cargo aircraft – end of period                       | 12                           | 12        | —        |
| Aircraft held for operating lease – end of period    | 3                            | —         | NM       |
| Available seat miles (ASMs) – thousands              | 1,945,001                    | 1,928,149 | 0.9      |
| Departures   | 11,672                       | 10,487    | 11.3     |
| Block hours  | 35,083                       | 33,805    | 3.8      |
| Daily utilization – hours                            | 7.3                          | 8.6       | (15.1)   |
| Average stage length – miles                         | 1,225                        | 1,336     | (8.3)    |
| Total revenue per ASM (TRASM) <sup>(2)</sup> - cents | 13.92                        | 10.66     | 30.6     |
| Cost per ASM (CASM) - cents                          | 12.25                        | 10.62     | 15.3     |
| Adjusted CASM - cents                                | 7.10                         | 6.21      | 14.3     |
| Fuel gallons - thousands                             | 21,073                       | 20,245    | 4.1      |
| Fuel cost per gallon                                 | \$ 3.45                      | \$ 3.20   | 7.8      |
| Employees at end of period                           | 2,634                        | 2,316     | 13.7     |

1 – Scheduled service TRASM = scheduled service revenue + ancillary revenue + other revenue / scheduled service ASMs

2 – Total system TRASM = total revenue – cargo revenue / system ASMs

**SUMMARY BALANCE SHEET**  
(Dollars in millions)  
(amounts may not recalculate due to rounding)

|   | March 31, 2023  | December 31, 2022 | % Change     |
|---|-----------------|-------------------|--------------|
|   | (Unaudited)     |                   |              |
| Cash & Cash Equivalents                   | \$ 71.6         | \$ 92.1           | (22.3)       |
| Other Current Assets                      | 254.4           | 253.4             | 0.4          |
| <b>Total Current Assets</b>               | <b>326.0</b>    | <b>345.5</b>      | <b>(5.6)</b> |
| Total Property & Equipment, net           | 868.3           | 785.7             | 10.5         |
| Other                                     | 387.5           | 393.3             | (1.5)        |
| <b>Total Assets</b>                       | <b>1,581.7</b>  | <b>1,524.4</b>    | <b>3.8</b>   |
| Air Traffic Liabilities                   | 141.6           | 158.0             | (10.4)       |
| Current Finance Lease Obligations         | 18.5            | 18.0              | 2.9          |
| Current Operating Lease Obligations       | 6.6             | 6.3               | 4.5          |
| Current Maturities of Long-Term Debt, net | 66.2            | 57.5              | 15.0         |
| Income Tax Receivable Agreement Liability | 8.2             | 2.3               | 261.3        |
| Other Current Liabilities                 | 125.3           | 135.0             | (7.2)        |
| <b>Total Current Liabilities</b>          | <b>366.4</b>    | <b>377.1</b>      | <b>(2.9)</b> |
| Finance Lease Obligations                 | 228.5           | 233.3             | (2.1)        |
| Operating Lease Obligations               | 19.5            | 19.8              | (1.6)        |
| Long-Term Debt, net                       | 346.1           | 294.7             | 17.4         |
| Income Tax Receivable Agreement Liability | 92.9            | 101.5             | (8.6)        |
| Other                                     | 7.4             | 5.2               | 42.2         |
| <b>Total Liabilities</b>                  | <b>1,060.7</b>  | <b>1,031.7</b>    | <b>2.8</b>   |
| <b>Total Stockholders Equity</b>          | <b>\$ 521.0</b> | <b>\$ 492.7</b>   | <b>5.7</b>   |

**SUMMARY CASH FLOW**

(Dollars in millions)

(Unaudited - amounts may not recalculate due to rounding)

|  | Three Months Ended March 31, |               | % Change       |
|--|------------------------------|---------------|----------------|
|  | 2023                         | 2022          |                |
| <b>Net Cash Provided by Operating Activities</b>                     | \$ 47.9                      | \$ 18.2       | 162.8          |
| Purchases of Property & Equipment                                    | (105.0)                      | (49.7)        | 111.3          |
| Other, net   | 9.7                          | 0.1           | NM             |
| <b>Net Cash Used in Investing Activities</b>                         | <b>(95.2)</b>                | <b>(49.6)</b> | <b>91.9</b>    |
| Common Stock Repurchases   | (14.8)                       | —             | NM             |
| Proceeds from Borrowing  | 71.3                         | 78.0          | (8.6)          |
| Repayment of Finance Lease Obligations                               | (4.3)                        | (4.5)         | (4.2)          |
| Repayment of Borrowings  | (10.1)                       | (77.9)        | (87.0)         |
| Other, net   | (3.3)                        | (1.5)         | 123.8          |
| <b>Net Cash Provided by (Used In) Financing Activities</b>           | <b>38.8</b>                  | <b>(5.9)</b>  | <b>(759.7)</b> |
| Net Decrease in Cash   | (8.6)                        | (37.3)        | (77.0)         |
| Cash, Cash Equivalents and Restricted Cash – Beginning of the Period | 102.9                        | 317.8         | (67.6)         |
| Cash, Cash Equivalents and Restricted Cash – End of the Period       | \$ 94.4                      | \$ 280.5      | (66.4)         |

"NM" stands for not meaningful

**NON-GAAP FINANCIAL MEASURES****Adjusted Operating Income, Adjusted Operating Income Margin, Adjusted Income Before Income Tax, Adjusted Pre-tax Margin, Adjusted Net Income, Adjusted Net Income per Share, Adjusted EBITDA and Adjusted EBITDA Margin**

Adjusted Operating Income, Adjusted Operating Income Margin, Adjusted Income Before Income Tax, Adjusted Pre-tax Margin, Adjusted Net Income, Adjusted Net Income per share, Adjusted EBITDA and Adjusted EBITDA Margin are non-GAAP measures included as supplemental disclosure because we believe they are useful indicators of our operating performance. Derivations of Operating Income and Net Income are well recognized performance measurements in the airline industry that are frequently used by our management, as well as by investors, securities analysts and other interested parties in comparing the operating performance of companies in our industry.

The measures described above have limitations as analytical tools. Some of the limitations applicable to these measures include: they do not reflect the impact of certain cash and non-cash charges resulting from matters we consider not to be indicative of our ongoing operations; and other companies in our industry may calculate these non-GAAP measures differently than we do, limiting each measure's usefulness as a comparative measure. Because of these limitations, the following non-GAAP measures should not be considered in isolation or as a substitute for performance measures calculated in accordance with GAAP and may not be the same as or comparable to similarly titled measures presented by other companies due to the possible differences in the method of calculation and in the items being adjusted.

For the aforementioned reasons, Adjusted Operating Income, Adjusted Operating Income Margin, Adjusted Income Before Income Tax, Adjusted Pre-tax Margin, Adjusted Net Income, Adjusted Net Income per Share,

Adjusted EBITDA and Adjusted EBITDA Margin have significant limitations which affect their use as indicators of our profitability. Accordingly, readers are cautioned not to place undue reliance on this information.

**Reconciliation of GAAP Operating Income to Adjusted Operating Income**  
**Dollars in millions – Unaudited - amounts may not recalculate due to rounding**

The following table presents the reconciliation of GAAP operating income to adjusted operating income.

|                                  | Three Months Ended March 31, |          |
|----------------------------------|------------------------------|----------|
|                                  | 2023                         | 2022     |
| Operating Revenue                | \$ 294.1                     | \$ 226.5 |
| Operating Income                 | 55.8                         | 21.8     |
| Stock Compensation Expense       | 2.7                          | 0.9      |
| Adjusted Operating Income        | \$ 58.5                      | \$ 22.8  |
| Operating Income Margin          | 19.0 %                       | 9.6 %    |
| Adjusted Operating Income Margin | 19.9 %                       | 10.0 %   |

**Reconciliation of GAAP Income Before Income Tax to Adjusted Income Before Income Tax**  
**Dollars in millions – Unaudited - amounts may not recalculate due to rounding**

The following table presents the reconciliation of GAAP income before income tax to adjusted income before income tax.

|  | Three Months Ended March 31, |         |
|--|------------------------------|---------|
|  | 2023                         | 2022    |
| Net Income   | \$ 38.3                      | \$ 3.6  |
| Add: Provision for Income Tax Expense              | 11.4                         | 2.8     |
| Income Before Income Tax, as reported              | 49.7                         | 6.4     |
| Pre-tax margin                                     | 16.9 %                       | 2.8 %   |
| Stock Compensation Expense                         | 2.7                          | 0.9     |
| Tax Receivable Agreement adjustment <sup>(1)</sup> | (0.4)                        | 6.8     |
| Loss on refinancing credit facility                | —                            | 1.6     |
| Secondary offering costs                           | 0.5                          | —       |
| Adjusted Income Before Income Tax                  | \$ 52.5                      | \$ 15.7 |
| Adjusted Pre-tax margin                            | 17.9 %                       | 6.9 %   |

(1) This represents the adjustment to the TRA for the period, which is recorded in Non-Operating Income (Expense)

**Reconciliation of GAAP Net Income and Earnings per Share to Adjusted Net Income and Adjusted Earnings per Share**  
**Dollars and shares in millions, except for per share – Unaudited - amounts may not recalculate due to rounding**

The following table presents the reconciliation of GAAP net income and earnings per share to adjusted net income and adjusted earnings per share.

|  | Three Months Ended March 31, |                     |                |                     |
|--|------------------------------|---------------------|----------------|---------------------|
|  | 2023                         |                     | 2022           |                     |
|  | Dollars                      | Per Share - diluted | Dollars        | Per Share - diluted |
| Net Income   | \$ 38.3                      | \$ 0.64             | \$ 3.6         | \$ 0.06             |
| Stock Compensation Expense                               | 2.7                          | 0.05                | 0.9            | 0.01                |
| Tax Receivable Agreement adjustment <sup>(1)</sup>       | (0.4)                        | (0.01)              | 6.8            | 0.11                |
| Loss on refinancing credit facility                      | —                            | —                   | 1.6            | 0.03                |
| Secondary offering costs                                 | 0.5                          | 0.01                | —              | —                   |
| Income tax effect of adjusting items, net <sup>(2)</sup> | (0.7)                        | (0.01)              | (0.6)          | (0.01)              |
| Adjusted Net Income                                      | <u>\$ 40.4</u>               | <u>\$ 0.68</u>      | <u>\$ 12.3</u> | <u>\$ 0.20</u>      |
| Diluted share count                                      | 59.5                         |                     | 61.7           |                     |

(1) This represents the adjustment to the TRA for the period, which is recorded in Non-Operating Income (Expense)

(2) The tax effect of adjusting items, net is calculated at the Company's statutory rate for the application period

**Reconciliation of GAAP Net Income to Adjusted EBITDA**  
**Dollars in millions – Unaudited - amounts may not recalculate due to rounding**

The following tables present the reconciliation of net income to adjusted EBITDA for the periods presented below.

|  | Three Months Ended March 31, |                     |                |                     |
|--|------------------------------|---------------------|----------------|---------------------|
|  | 2023                         |                     | 2022           |                     |
|  | Dollars                      | Per Share - diluted | Dollars        | Per Share - diluted |
| Net Income   | \$ 38.3                      | \$ 3.6              | \$ 3.6         | \$ 3.6              |
| Interest Income                                    | (2.7)                        | —                   | —              | —                   |
| Interest Expense                                   | 8.6                          | 8.6                 | 8.6            | 8.6                 |
| Stock Compensation Expense                         | 2.7                          | 0.9                 | 0.9            | 0.9                 |
| Tax Receivable Agreement adjustment <sup>(1)</sup> | (0.4)                        | 6.8                 | 6.8            | 6.8                 |
| Secondary offering costs                           | 0.5                          | —                   | —              | —                   |
| Provision for Income Taxes                         | 11.4                         | 2.8                 | 2.8            | 2.8                 |
| Depreciation and Amortization                      | 19.5                         | 15.3                | 15.3           | 15.3                |
| Adjusted EBITDA                                    | <u>\$ 77.9</u>               | <u>\$ 38.0</u>      | <u>\$ 38.0</u> | <u>\$ 38.0</u>      |
| Adjusted EBITDA margin                             |                              | 26.5 %              |                | 16.8 %              |

(1) This represents the adjustment to the TRA for the period, which is recorded in Non-Operating Income (Expense)

## Adjusted CASM

Adjusted CASM is a non-GAAP measure derived from CASM by excluding fuel costs, costs related to our cargo operations, stock based compensation, certain commissions and other costs of selling our vacations product from this measure as these costs are unrelated to our airline operations and improve comparability to our peers. Adjusted CASM is an important measure used by management and by our board of directors in assessing quarterly and annual cost performance. Adjusted CASM is also a measure commonly used by industry analysts and we believe it is an important metric by which they compare our airline to others in the industry, although other airlines may exclude certain other costs in their calculation of Adjusted CASM. The measure is also the subject of frequent questions from investors.

Adjusted CASM excludes fuel costs. By excluding volatile fuel expenses that are outside of our control from our unit metrics, we believe that we have better visibility into the results of operations and our non-fuel cost initiatives. Our industry is highly competitive and is characterized by high fixed costs, so even a small reduction in non-fuel operating costs can lead to a significant improvement in operating results. In addition, we believe that all domestic carriers are similarly impacted by changes in jet fuel costs over the long run, so it is important for management and investors to understand the impact and trends in company-specific cost drivers, such as labor rates, aircraft and maintenance costs, and productivity, which are more controllable by management.

We have excluded costs related to the cargo operations as these operations do not create ASMs. Adjusted CASM further excludes other adjustments, as defined in the relevant reporting period, that are not representative of the ongoing costs necessary to our airline operations and may improve comparability between periods. We also exclude stock compensation expense when computing Adjusted CASM. The Company's compensation strategy includes the use of stock-based compensation to attract and retain employees and executives and is principally aimed at aligning their interests with those of our stockholders and at long-term employee retention, rather than to motivate or reward operational performance for any particular period. Thus, stock-based compensation expense varies for reasons that are generally unrelated to operational decisions and performance in any period.

As derivations of Adjusted CASM are not determined in accordance with GAAP, such measures are susceptible to varying calculations and not all companies calculate the measures in the same manner. As a result, derivations of Adjusted CASM as presented may not be directly comparable to similarly titled measures presented by other companies. Adjusted CASM should not be considered in isolation or as a replacement for CASM. For the aforementioned reasons, Adjusted CASM has significant limitations which affect its use as an indicator of our profitability. Accordingly, readers are cautioned not to place undue reliance on this information.

## Reconciliation of CASM to Adjusted CASM

Amounts may not recalculate due to rounding, dollar amounts in millions

The following table presents the reconciliation of CASM to Adjusted CASM.

|  | Three Months Ended March 31, |                 |                            |                 |
|--|------------------------------|-----------------|----------------------------|-----------------|
|  | 2023                         |                 | 2022                       |                 |
|  | Operating Expenses<br>- mm   | Per ASM (cents) | Operating Expenses<br>- mm | Per ASM (cents) |
| CASM                                       | \$ 238.3                     | 12.25           | \$ 204.7                   | 10.62           |
| Less:                                      |                              |                 |                            |                 |
| Aircraft Fuel                              | 72.3                         | 3.72            | 64.5                       | 3.35            |
| Stock Compensation Expense                 | 2.7                          | 0.13            | 0.9                        | 0.05            |
| Cargo expenses, not already adjusted above | 24.8                         | 1.28            | 19.1                       | 0.99            |
| Sun Country Vacations                      | 0.4                          | 0.02            | 0.4                        | 0.02            |
| Adjusted CASM                              | \$ 138.1                     | 7.10            | \$ 119.7                   | 6.21            |
| Available seat miles (ASMs) - mm           | 1,945.0                      |                 | 1,928.1                    |                 |